



Foreign direct investment in India's banking sector: A critical study of the legal and regulatory framework under FEMA and RBI guidelines

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Abstract

Foreign direct investment has become an important channel through which capital, technology, managerial practices, and international financial expertise enter emerging economies. In banking, however, foreign participation has consequences beyond the interests of individual investors because banks are closely connected to monetary transmission, credit allocation, payment systems, and financial stability. This article examines India's framework for foreign direct investment in banking with particular attention to the Foreign Exchange Management Act, 1999^[17] (FEMA), the Foreign Exchange Management (Non-Debt Instruments) Rules, 2019^[3], Reserve Bank of India directions, and the Government of India's foreign direct investment policy. The study adopts a doctrinal and policy-oriented approach based on statutes, regulatory instruments, official reports, policy documents, and relevant academic literature. It evaluates the rationale for foreign participation, the distinction between private- and public-sector banking, entry routes, institutional responsibilities, compliance requirements, and the principal risks associated with cross-border ownership. The analysis suggests that India has pursued calibrated liberalization rather than unrestricted openness. The framework permits meaningful foreign participation while retaining prudential safeguards and governmental oversight. At the same time, overlapping regulatory responsibilities, evolving policy requirements, and compliance costs can affect predictability for investors. The article argues that the next stage of reform should concentrate on regulatory coordination, stable interpretation, digital compliance, transparent approval procedures, and continued protection of financial stability.

Keywords: Foreign direct investment, banking sector, fema, reserve bank of india, dpiit, financial stability, foreign banks, regulatory framework

Introduction

Foreign direct investment (FDI) is more than a movement of financial resources across national borders. Sustained foreign investment can also carry technology, organizational knowledge, managerial capabilities, and access to international networks. For emerging economies, these attributes can complement domestic capital and contribute to productive capacity and institutional development. International evidence also shows, however, that the benefits of foreign capital depend on the quality of domestic institutions and the regulatory environment in which investment takes place (International Monetary Fund [IMF], 2011, 2013^[22, 23]; United Nations Conference on Trade and Development [UNCTAD], 2023, 2024)^[41, 42].

Banking requires a more cautious treatment of foreign ownership than many other sectors. A bank does not merely produce a commercial service; it intermediates savings, supplies credit, participates in payment and settlement arrangements, and transmits monetary policy through its lending and deposit activities. Consequently, changes in ownership can have implications for governance, risk management, liquidity, capital adequacy, and the resilience of the wider financial system (Bank for International Settlements [BIS], 2011, 2019; Reserve Bank of India [RBI], 2024a, 2025a)^[2, 3, 25, 43].

India's approach has therefore combined liberalization with regulatory controls. The policy framework allows foreign

participation in banking while distinguishing between private-sector and public-sector banks. It also operates through different entry routes and imposes conditions concerning ownership, voting rights, reporting, prudential requirements, and other regulatory matters. The current RBI Master Direction explains that foreign investment is administered under FEMA together with the Non-Debt Instruments Rules and related directions (RBI, 2025b).

This study examines how these legal and policy instruments operate together. It focuses on four questions: What is the rationale for foreign investment in banking? How is foreign participation structured under Indian law and policy? Which institutions exercise regulatory authority? And what reforms could make the framework clearer without weakening financial safeguards?

The article is significant because debates about FDI in banking often treat liberalization and regulation as competing objectives. A more useful approach is to examine the conditions under which foreign participation can support banking development while remaining compatible with financial stability and regulatory sovereignty.

Literature Review

The existing literature indicates that foreign participation in banking produces both opportunities and risks. Studies such as Buch and DeLong (2004)^[4], De Haas and van Lelyveld (2006), and Degryse *et al.* (2009)^[6] demonstrate that foreign

banks can contribute to capital availability, competition, efficiency, and international financial integration. At the same time, the literature shows that foreign ownership may create channels through which external financial shocks are transmitted to domestic banking systems.

The Indian literature provides a more context-specific perspective. Ghosh (2012) ^[13] considers foreign banks in India from both benefit and risk perspectives, while Pennathur and Vishwasrao (2014) ^[32] examine foreign ownership, transparency, and portfolio decisions. Shareef (2021) ^[40] adds an important international dimension by examining how foreign banks operating in India respond to global monetary-policy shocks. Together, these studies

suggest that the impact of foreign banking participation cannot be evaluated solely by considering the volume of foreign capital; ownership structure, risk management, credit allocation, and exposure to international shocks are equally important.

The institutional literature further indicates that India's approach is based on calibrated liberalization. The policy differentiates between private-sector and public-sector banks and combines foreign-investment ceilings with approval mechanisms and prudential supervision. The manuscript identifies a 74% ceiling for foreign investment in private-sector banks and a 20% ceiling for public-sector banks under the policy framework discussed in the study.

Table 1: Literature review with author and key findings

S. No.	Author/Year	Focus of the Study	Key Findings	Relevance to Present Study
1	Buch & DeLong (2004)	Cross-border bank mergers	Examined the factors influencing international bank mergers and found that market opportunities, efficiency considerations, and institutional factors influence cross-border banking decisions.	Helps explain why foreign banking institutions seek entry into domestic banking markets.
2	De Haas & van Lelyveld (2006)	Foreign banks and credit stability	Analyzed foreign banks' influence on credit stability and showed that foreign-owned banks can affect domestic credit availability, particularly during periods of economic stress.	Provides a basis for examining the relationship between foreign participation and financial stability in India.
3	Degryse <i>et al.</i> (2009)	Foreign bank entry and credit allocation	Investigated how foreign bank entry affects credit allocation in emerging markets. The study highlights that foreign participation can influence the distribution and availability of credit.	Supports analysis of the potential economic benefits and risks of foreign participation in Indian banking.
4	Dell'Ariccia & Marquez (2004)	Information and bank credit allocation	Demonstrated that information asymmetries influence banks' lending decisions and credit allocation.	Relevant to understanding how foreign banks may alter lending practices and credit distribution.
5	Ghosh (2012)	Foreign banks in India	Examined whether foreign banks should be viewed as assets or liabilities for the Indian banking system. The study highlights both potential benefits and vulnerabilities associated with foreign bank presence.	Directly relevant to evaluating the advantages and risks of foreign participation in India's banking sector.
6	Pennathur & Vishwasrao (2014)	Foreign ownership and bank–client relationships	Examined foreign ownership, transparency and portfolio selection following financial-market stress. The findings indicate that ownership structure can influence banking relationships and portfolio decisions.	Useful for assessing the implications of foreign ownership for governance, transparency and banking stability.
7	Shareef (2021)	Foreign banks and global monetary policy shocks	Studied the response of foreign banks operating in India to global monetary-policy shocks using an SVAR approach.	Important for understanding how foreign ownership can transmit international financial shocks to Indian banking.
8	Nayak & Pradhan (2022)	Bank diversification and stability in India	Investigated the relationship between diversification and bank stability in India.	Provides supporting evidence for the broader relationship between banking structure, risk diversification and financial stability.
9	Patra (2022)	Resilience of Indian banks	Examined macroeconomic stress and credit risk in Indian banks through stress-test modelling.	Supports the need to consider prudential regulation and resilience when assessing foreign investment in banking.
10	IMF (2011)	Financial globalization in India	Examined India's increasing integration with international financial markets and the implications of financial globalization.	Provides the broader economic context for India's foreign-investment and banking policies.
11	IMF (2013)	Foreign investors under financial stress	Examined foreign investors' behaviour during periods of financial stress in India.	Relevant to assessing whether foreign participation may amplify or mitigate external financial shocks.
12	BIS (2011)	Global banking system and financial crisis	Examined the consequences of the global financial crisis for international banking and cross-border financial linkages.	Establishes the importance of prudential safeguards when allowing foreign participation in banking.
13	BIS (2019)	Foreign banks in emerging markets	Reviewed international evidence on foreign banks in emerging-market economies, including benefits, risks and financial-stability implications.	Provides an international comparative foundation for India's calibrated approach to foreign banking participation.

14	OECD (2023)	Investment policy in India	Reviewed India's investment-policy environment and emphasized the importance of transparency, predictability and investment facilitation.	Supports discussion of regulatory complexity and policy predictability in India's FDI framework.
15	UNCTAD (2023)	Global FDI trends	Examined international investment trends and the changing global investment environment.	Provides a global context for understanding India's position as an FDI destination.
16	UNCTAD (2024)	Investment facilitation and digital government	Highlighted the increasing importance of investment facilitation, digital systems and regulatory efficiency.	Directly supports recommendations concerning digital compliance and simplified regulatory procedures.
17	RBI (2024a)	Indian banking system	The Annual Report reviews developments in India's banking and financial system, including issues relating to resilience and regulation.	Provides institutional evidence for assessing the regulatory environment governing foreign participation.
18	RBI (2024b)	Financial stability	Examined financial-system risks, resilience and emerging vulnerabilities in India.	Supports the argument that FDI policy in banking must be aligned with financial-stability objectives.
19	RBI (2025a)	Banking and financial-sector developments	Provides updated information on India's banking sector, financial markets and foreign-exchange management.	Supplies recent institutional evidence for evaluating the contemporary regulatory framework.
20	RBI (2025b)	Foreign investment regulation	Provides the current regulatory framework for foreign investment under FEMA and the Non-Debt Instruments Rules.	Central to analyzing the legal and regulatory structure governing FDI in Indian banking.
21	DPIIT (2020)	India's FDI policy	Specifies sectoral ceilings and entry routes, including the differentiated treatment of private- and public-sector banking.	Provides the policy basis for analyzing foreign ownership limits and entry routes.
22	DPIIT (2025a)	FDI inflows into India	Provides official data on India's aggregate FDI inflows and equity inflows.	Useful for establishing the broader investment environment, while recognizing that aggregate FDI is not equivalent to banking-sector FDI.
23	World Bank (2024)	India's economic growth and resilience	Assessed India's economic performance, growth prospects and resilience.	Provides broader macroeconomic context for examining the role of foreign capital in India.
24	Ministry of Finance (2025)	Indian economy and investment environment	The Economic Survey discusses India's economic conditions, financial sector developments and investment environment.	Helps contextualize the role of foreign investment within India's wider economic development.

Research Gap

Despite the substantial literature on foreign banking and financial globalization, there remains scope for a more integrated examination of India's legal, regulatory, and economic framework for FDI in banking. Much of the existing empirical literature focuses on individual outcomes such as credit stability, ownership, portfolio selection, or responses to international shocks. Institutional sources, in contrast, primarily describe the regulatory framework and policy developments.

Therefore, a gap exists in bringing these dimensions together: FDI policy, FEMA, RBI regulation, sectoral limits, entry routes, foreign-bank structures, financial stability, regulatory coordination, and compliance requirements within a single analytical framework. Your manuscript addresses this gap by examining how these legal and institutional components operate together and by considering reforms that improve regulatory clarity without weakening prudential safeguards.

Research Questions

RQ1: How does the statutory and institutional regulatory framework governing FDI in the Indian banking sector shape foreign participation, particularly in relation to FEMA, the NDI Rules, the RBI, DPIIT, and the Government of India?

RQ2: What are the major opportunities, regulatory challenges, and areas for reform associated with FDI in Indian banking, and how can the regulatory framework be

improved to enhance transparency, efficiency, and policy predictability?

Objectives of the Study

The study has five objectives:

- to explain the conceptual and economic significance of FDI in banking.
- to examine the statutory basis of foreign investment under FEMA and related rules.
- to analyze the roles of the RBI, DPIIT, and the Government of India.
- to assess the principal opportunities and regulatory challenges associated with foreign participation.
- to suggest reforms that can improve transparency, efficiency, and policy predictability.

Research Methodology

The article follows a doctrinal and analytical research design. Primary materials comprise Indian statutes, delegated legislation, RBI directions, Government of India FDI policy documents, official FDI factsheets, and selected judicial decisions. Secondary materials include reports and studies published by the RBI, IMF, World Bank, UNCTAD, OECD, BIS, and academic researchers. The analysis is qualitative: legal provisions are interpreted in their institutional context, while official FDI and banking indicators are used to illustrate broader policy developments. The principal period of analysis covers the contemporary FDI framework, with particular attention to policy and regulatory developments through 2025 and the latest official information available for 2026^[45].

Conceptual Framework of FDI in Banking

1. Meaning and Nature of FDI

FDI normally refers to an investment by a resident of one economy in an enterprise located in another economy with an enduring interest and a meaningful degree of influence or control. It differs from short-term portfolio investment because the investor's relationship with the host enterprise is intended to be more sustained. International statistical practice therefore treats FDI as a component of international investment that can include equity, reinvested earnings, and other capital flows (World Bank, n.d.; UNCTAD, 2024) [43]. In banking, the meaning of foreign investment has an additional institutional dimension. A foreign investor may participate through equity ownership, a subsidiary structure, a joint venture, or a branch arrangement, subject to the applicable legal and prudential framework. The regulatory question is consequently not limited to how much capital can enter; it also concerns who can control the institution, how risks are supervised, and how the bank will respond during periods of stress.

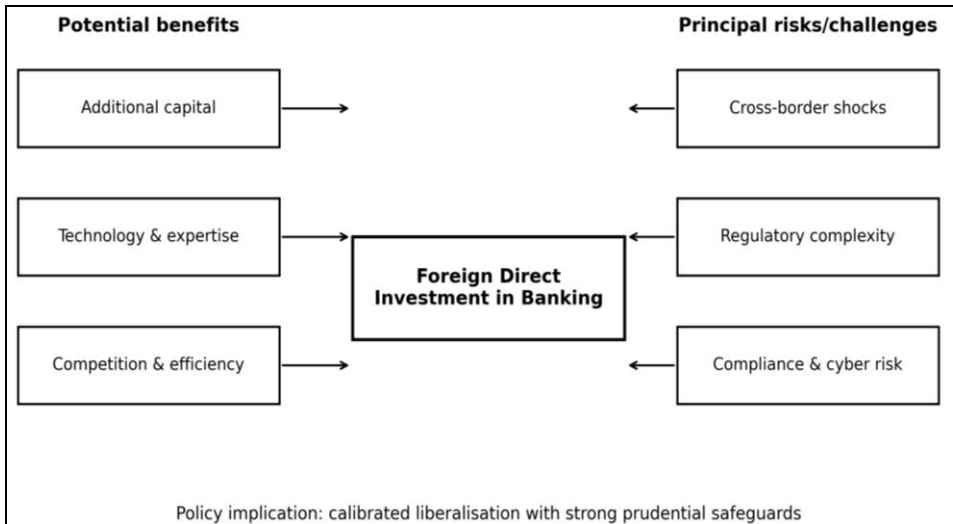
2. Why Foreign Capital Matters for Banking

Foreign participation can strengthen a banking system through additional capital and access to international expertise. Foreign-owned institutions may bring risk-

management techniques, technology platforms, compliance systems, specialized products, and experience with international markets. Research on foreign banks also indicates that cross-border ownership can influence credit allocation and the transmission of financial shocks, making the institutional design of entry important rather than incidental (Buch & DeLong, 2004 [4]; De Haas & van Lelyveld, 2006; Degryse *et al.*, 2009) [6].

Technology is another potential channel. Digital payments, data-based credit assessment, cybersecurity practices, and automated customer services have transformed banking. Foreign participation can accelerate the diffusion of such capabilities when domestic regulation allows innovation while maintaining consumer protection and operational resilience (RBI, 2024b, 2025a).

Competition is a further consideration. Entry by foreign institutions can encourage domestic banks to improve efficiency, service quality, product design, and risk controls. Yet competition does not automatically produce better outcomes. If institutions compete by accepting excessive risk or relying heavily on external funding, the same process can amplify systemic vulnerabilities. The literature therefore supports a conditional view of foreign bank participation rather than an assumption that more foreign ownership is always beneficial (Ghosh, 2012; Pennathur & Visasrao, 2014) [13, 32].



Note: Conceptual synthesis of the benefits, risks, and policy considerations discussed in the manuscript.

Fig 1: Potential benefits and principal risks of FDI in banking.

3. International Perspective

International approaches to foreign banks range from relatively open regimes to systems that impose substantial ownership and operational restrictions. The differences reflect domestic priorities, the maturity of supervisory institutions, the structure of financial markets, and concerns about crisis management. The global experience following major financial disruptions demonstrated that foreign bank networks can provide diversification and capital during normal periods while also transmitting shocks across borders (BIS, 2011, 2019; IMF, 2013).

For emerging markets, the central policy issue is therefore not whether foreign banks should be permitted, but under what conditions their presence remains compatible with domestic financial resilience. India's framework reflects this calibrated approach.

Legal and Regulatory Framework

1. Foreign Exchange Management Act, 1999 [17]

FEMA provides the principal statutory foundation for regulating foreign exchange and related cross-border investment transactions in India. It replaced the earlier control-oriented framework and established a system intended to facilitate external trade and payments while supporting the orderly development and functioning of the foreign exchange market (Government of India, 1999) [17].

The significance of FEMA for banking FDI lies in its delegation structure. The Act operates together with rules, regulations, and directions through which the Central Government and the RBI specify the conditions applicable to particular forms of foreign investment. This layered architecture permits the framework to respond to changing financial conditions without requiring every operational adjustment to be enacted through primary legislation.

2. Foreign Exchange Management (Non-Debt Instruments) Rules, 2019^[3]

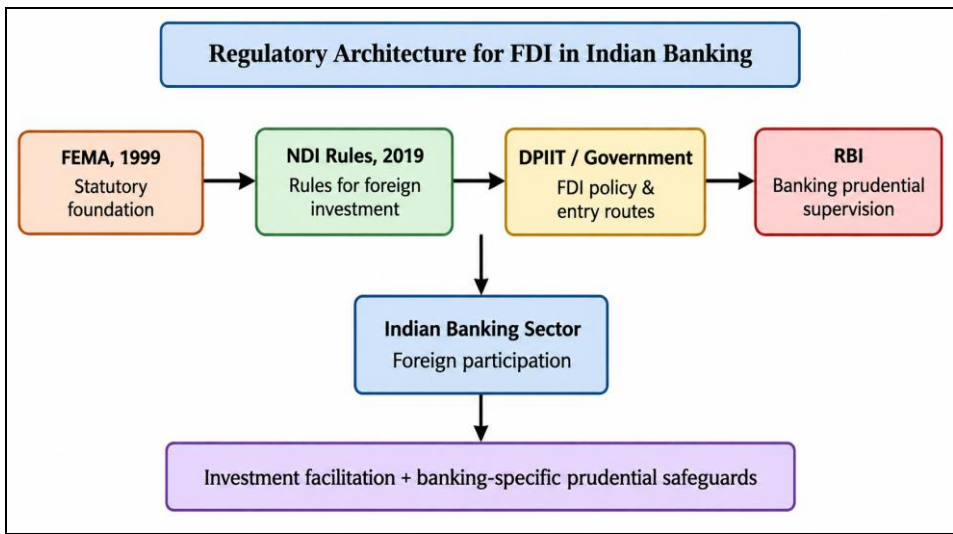
The Non-Debt Instruments Rules provide the principal rules-based framework for foreign investment in equity and related instruments. The RBI's current Master Direction states that foreign investment is regulated under FEMA read with these Rules and explains that the direction should be read alongside the relevant notifications and instruments issued under FEMA (RBI, 2025b).

This arrangement is important because sectoral limits, entry routes, pricing requirements, reporting obligations, and other conditions are not contained in a single provision. Investors and banks must therefore read the applicable statutory rule, policy schedule, RBI direction, and sector-specific requirements together.

3. RBI Regulatory Framework

The RBI occupies a central position because banking regulation cannot be separated from the management of financial stability. Its responsibilities include licensing and supervision, prudential regulation, governance standards, capital requirements, risk management, reporting, and oversight of banking operations. The RBI's annual reports and financial stability assessments emphasize the continuing importance of resilience, supervisory capacity, and sound risk management in the banking system (RBI, 2024a^[43], 2025a).

The current Master Direction on Foreign Investment in India provides detailed guidance on foreign investment and clarifies the meaning of sectoral caps and the relationship between the FDI framework and FEMA instruments. It also notes that applicable laws, security conditions, and sector-specific requirements continue to apply (RBI, 2025b)^[25].



Note: Conceptual representation based on the legal and institutional framework described in the manuscript.

Fig 2: Regulatory architecture for FDI in Indian banking.

4. Government FDI Policy and DPIIT

The Government of India, through DPIIT, determines the broader FDI policy architecture. The Consolidated FDI Policy specifies sectoral ceilings and entry routes, while subsequent amendments and policy notifications modify the framework as economic conditions change. For private-sector banking, the policy provides a maximum foreign investment ceiling of 74%, with the automatic route available up to 49% and the government route applicable beyond 49% up to 74%. Public-sector banks are subject to a 20% ceiling through the government route (DPIIT, 2020). The existence of both policy and regulatory instruments means that the framework is deliberately institutional rather than purely statutory. DPIIT establishes the investment-policy setting, while the RBI applies banking-specific prudential and supervisory requirements. The effectiveness of the system consequently depends on coordination between the two.

FDI Policy in India's Banking Sector

India's banking FDI policy reflects a differentiated approach. Private banks receive greater scope for foreign participation than public-sector banks, while foreign banks entering through subsidiaries or branches remain subject to RBI requirements. This distinction recognizes the different ownership structures and policy roles of the two segments.

1. Sectoral Caps

The sectoral cap is a ceiling on aggregate foreign investment permitted in a specified activity. It is a central policy instrument because it allows the government to determine the maximum level of external ownership without prohibiting foreign participation altogether. Under the consolidated policy, private-sector banking has a 74% foreign investment ceiling, while public-sector banking is capped at 20% (DPIIT, 2020).

Table 2: Sectoral FDI Limits in Indian Banking

Banking segment	Foreign investment ceiling	Entry route
Private-sector banks	74%	Automatic up to 49%; Government route beyond 49% up to 74%
Public-sector banks	20%	Government route
Foreign bank subsidiaries	Subject to applicable banking and FDI conditions	RBI/Government requirements apply

The distinction is economically significant. A higher ceiling in private banking can facilitate recapitalization and strategic partnerships, whereas the lower public-sector ceiling reflects the continued importance of government ownership and control in these institutions. The policy therefore uses ownership limits as a form of structural risk management rather than simply as an investment restriction.

2. Entry Routes

The automatic route is designed to reduce procedural friction where an investment falls within the permitted ceiling and satisfies the prescribed conditions. It facilitates investment without prior government approval, although post-investment reporting and other regulatory obligations remain applicable. The government route introduces an additional approval layer where policymakers consider closer examination necessary. For banking, the coexistence of these routes provides a graded model of openness. Smaller or qualifying investments can move through a more facilitative process, whereas investments that approach higher ownership thresholds receive greater institutional scrutiny. The policy objective is therefore to combine investment facilitation with control over strategically significant transactions.

3. Modes of Foreign Participation

Foreign banks can participate in India through different organizational forms. A wholly owned subsidiary creates an Indian-incorporated banking entity under the domestic

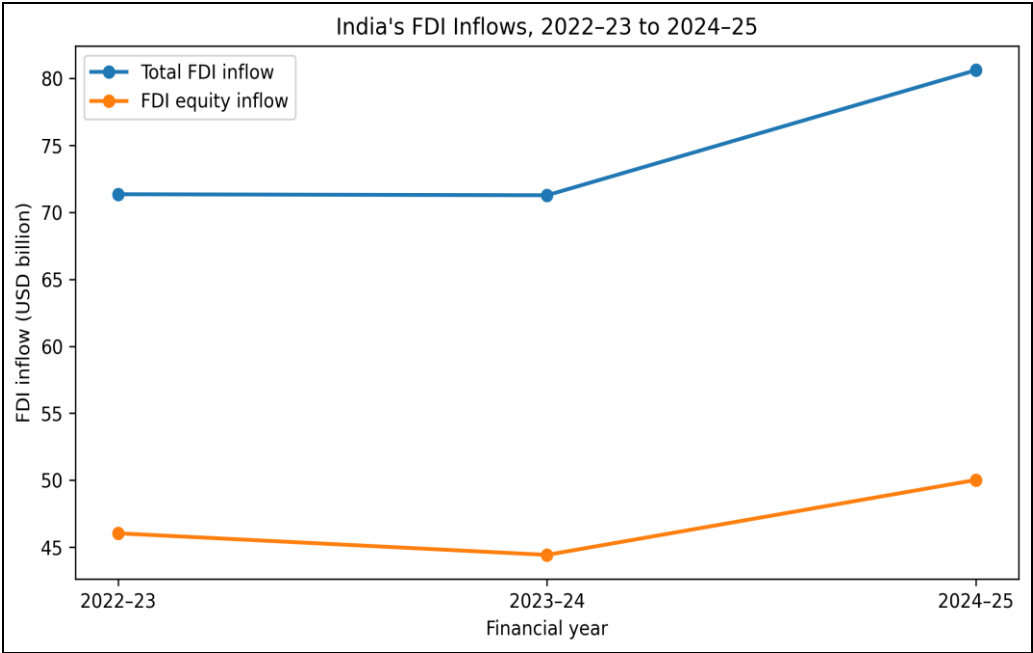
regulatory framework. A joint venture permits foreign and domestic participants to share ownership and governance. Branch operations provide another model in which a foreign bank conducts permitted activities through an Indian branch rather than a separately incorporated subsidiary. Each structure creates a different distribution of responsibility between the parent institution and Indian regulators. The choice of structure has practical consequences for capital, governance, resolution, supervision, and the treatment of risks within the host country. Consequently, regulatory policy needs to evaluate the institutional form of foreign participation alongside the percentage of foreign ownership.

Recent FDI Trends and Banking Context

Official DPIIT data show that total FDI inflows remained substantial in 2024 [43]–25. The quarterly fact sheet reports total FDI inflow of approximately USD 80.615 billion for the financial year, while FDI equity inflow was approximately USD 50.018 billion. The figures are provisional and subject to reconciliation with RBI data (DPIIT, 2025a).

Table 3: Selected FDI Indicators for India

Financial year	Total FDI inflow (USD billion)	FDI equity inflow (USD billion)
2022–23	71.355	46.034
2023–24	71.279	44.423
2024–25	80.615	50.018



Note: Aggregate India-wide FDI figures; these should not be interpreted as banking-sector-specific FDI. Source: DPIIT (2025a) [25].

Fig 3: India's FDI inflows, 2022–23 to 2024 [29, 43]–25.

The data suggest that aggregate foreign investment has remained resilient despite changes in the global investment environment. The rise in 2024–25 is relevant to banking because financial services form part of India's broader services-oriented investment landscape. At the same time, total FDI should not be treated as a direct measure of banking-sector FDI; the official data aggregate several industries and investment components. This distinction is

essential when interpreting sectoral trends (DPIIT, 2025a [25], 2026a). RBI reporting adds another dimension by distinguishing gross inflows from other balance-of-payments components and by placing foreign investment within the wider external-sector position. The RBI's Annual Report 2024 [37]–25 includes dedicated material on financial markets, foreign exchange management, and FDI flows (RBI, 2025a) [25].

Table 4: Interpretation of FDI Data for Banking Research

Indicator	What it measures	Research implication
Total FDI inflow	Broad inflow including equity, reinvested earnings and other capital	Shows overall foreign investment conditions
FDI equity inflow	Equity component of foreign investment	Closer to ownership-related investment
Services-sector inflow	Investment across several service activities	Cannot be treated as banking-only FDI
Banking-sector FDI	Investment subject to banking-specific rules	Requires sector-specific regulatory analysis

Accordingly, the article treats official aggregate FDI figures as contextual evidence rather than as a proxy for foreign ownership of banks. This avoids conflating services-sector investment with banking-specific investment.

Role of Regulatory Authorities

1. Reserve Bank of India

The RBI's role extends beyond approving or recording investment. It is responsible for maintaining the prudential conditions under which banks operate. Its supervisory functions cover capital adequacy, governance, risk management, asset quality, liquidity, reporting, and financial stability. Foreign-owned institutions therefore remain embedded within India's domestic supervisory architecture.

The RBI also has an important role in interpreting and operationalizing FEMA-related rules. The Master Direction explains that the central bank administers relevant provisions and issues directions and clarifications for effective implementation. This makes the RBI a key bridge between statutory policy and day-to-day compliance (RBI, 2025b).

2. Government of India and DPIIT

DPIIT provides the policy framework within which foreign investment is facilitated or restricted. Its role is particularly visible in sectoral caps, entry routes, policy amendments, and investment facilitation. The Government's policy documents also provide the basis for understanding whether a particular activity falls within an automatic or approval-based framework (DPIIT, 2020, 2025a).

3. Coordination Between Institutions

A multi-institutional framework is useful because banking policy involves investment, monetary stability, company law, taxation, competition, and national security. At the same time, multiple authorities can create interpretive or procedural complexity. Investors may have to satisfy requirements arising from different legal instruments even when the underlying transaction is economically simple. Coordination should therefore be understood as a regulatory-quality issue. Clear sequencing of approvals, common digital reporting standards, consistent terminology, and accessible guidance can reduce avoidable compliance costs without reducing substantive scrutiny.

Major Challenges

1. Regulatory Complexity

The principal challenge is fragmentation. FEMA, the NDI Rules, FDI policy, RBI directions, banking legislation, securities regulation, company law, and anti-money-laundering requirements can all become relevant to a foreign investment transaction. The complexity is not necessarily evidence of poor regulation; many requirements exist because banking risks are multidimensional. The problem arises when obligations overlap without a clear procedural pathway.

2. Policy Predictability

Investment decisions in banking are typically long-term. Investors therefore place value on predictable rules as much as on the formal level of the investment ceiling. Frequent changes can be justified by changing market conditions, but uncertainty about interpretation or implementation can increase the cost of capital and delay strategic decisions. International investment policy reviews similarly emphasize transparency and predictability as components of a favourable investment environment (OECD, 2023; UNCTAD, 2024).

3. Financial Stability and Cross-Border Risk

Foreign ownership can diversify sources of capital, but it also creates channels through which international shocks may enter the domestic financial system. Parent-bank stress, international liquidity conditions, currency movements, and changes in global risk appetite can influence subsidiaries and branches. The appropriate response is not necessarily to restrict foreign ownership, but to maintain strong capital, liquidity, supervision, resolution planning, and information-sharing arrangements (BIS, 2019; IMF, 2025a, 2025b).

4. Compliance Costs

Reporting, ownership disclosures, approvals, fit-and-proper requirements, and continuing prudential obligations can be resource-intensive. Large institutions can absorb these costs more easily than smaller entities. A well-designed digital compliance system could reduce duplication while preserving the information needed by regulators.

5. Regulatory Technology and Cyber Risk

As banking becomes increasingly digital, the regulatory discussion must also address operational resilience and cybersecurity. Foreign investment can accelerate technology adoption, but it can also create dependencies on cross-border technology providers and parent-company systems. The policy framework should therefore evaluate technological resilience as part of the broader assessment of foreign participation.

Case Law and Legal Developments

1. LIC v. Escorts Ltd. (1986)

The Supreme Court's decision in *LIC v. Escorts Ltd.* is a foundational authority in discussions of foreign investment and corporate ownership. The case predates FEMA, but its treatment of corporate structures, governmental powers, and foreign ownership remains relevant to understanding the legal environment within which investment regulation operates. Its importance is therefore contextual rather than a direct statement of the present FDI regime.

2. ICICI Bank Ltd. v. Official Liquidator of APS Star Industries Ltd. (2010)

The Supreme Court's decision in *ICICI Bank Ltd. v. Official Liquidator of APS Star Industries Ltd.* is significant for banking regulation and the legal treatment of banking

transactions. Its broader relevance to this study lies in the recognition that banking activities operate within a specialized regulatory environment in which commercial transactions must be assessed alongside statutory and prudential requirements.

3. Continuing Regulatory Reform

The contemporary framework has evolved through successive amendments, directions, and policy revisions. Rather than treating reform as a single event, it is more accurate to view India's FDI regime as an ongoing regulatory process. The RBI's updated Master Direction and DPIIT's continuing publication of FDI factsheets illustrate this dynamic character (DPIIT, 2026a; RBI, 2025b).

Critical Analysis

The principal strength of India's approach is calibration. The framework does not treat foreign investment as either inherently desirable or inherently threatening. Instead, it differentiates between banking categories, ownership levels, entry routes, and institutional forms. Such differentiation allows the authorities to capture potential benefits of foreign capital without surrendering prudential oversight.

A second strength is the presence of a specialized banking regulator. The RBI can evaluate foreign investment in light of capital adequacy, governance, risk concentration, liquidity, and systemic stability. This is important because investment policy alone cannot address the risks created by banking intermediation.

The principal weakness is institutional complexity. The investor must navigate several layers of law and policy, and the practical outcome of a transaction can depend on how these instruments interact. The challenge is therefore less about the existence of regulation than about the clarity of its administration.

A further concern is the distinction between aggregate FDI and banking-specific FDI. Public discussion can overstate the role of foreign investment in banking by relying on overall FDI figures. Sector-specific analysis is necessary because a large national FDI number does not automatically indicate a comparable increase in foreign bank ownership.

Finally, the framework should continue to evolve with the financial system itself. Digital banking, fintech, data infrastructure, cross-border services, and new forms of financial intermediation are changing the boundaries between banking and other financial activities. Regulatory categories that are clear today may require refinement as these developments mature.

Suggestions and Recommendations

1. The government and regulators should strengthen a single-window digital compliance architecture for foreign investment in banking. The objective should not be to remove substantive scrutiny, but to reduce repetitive submissions and make the sequence of regulatory steps visible to investors.
2. Regulatory authorities should publish consolidated interpretive guidance whenever important changes affect foreign ownership, voting rights, reporting, or entry routes. Consistent guidance can reduce uncertainty without limiting the regulator's ability to respond to new risks.
3. Approval processes should include transparent timelines and clearly identified decision points. Where

an application requires information from more than one authority, the applicant should not have to determine the institutional sequence independently.

4. Supervisory cooperation should be strengthened for foreign bank groups. Information-sharing arrangements and coordinated oversight are particularly important when risks arise simultaneously in the parent institution and the Indian entity.
5. Policymakers should distinguish clearly between banking FDI and broader financial-services FDI in official communication. Such differentiation would improve the quality of academic and policy analysis and reduce the risk of interpreting aggregate services-sector figures as banking-specific investment.
6. Reforms should preserve financial stability as a non-negotiable objective. Greater foreign participation can be encouraged where institutions meet capital, governance, risk-management, cybersecurity, and resolution requirements. Liberalization should therefore be conditional on supervisory capacity rather than pursued as an independent goal.
7. Periodic policy evaluation should use measurable outcomes such as capital formation, banking efficiency, competition, technology adoption, credit availability, financial inclusion, and resilience. This would shift the policy discussion from the size of the FDI ceiling alone toward the quality of the outcomes generated by foreign participation.

Final Corrected. Conclusion

Foreign investment has an important place in India's banking development, but its value cannot be assessed solely by the volume of capital entering the country. Banking is a strategically important activity in which ownership, governance, liquidity, credit allocation, and financial stability are closely connected. India's regulatory framework recognizes this relationship by combining investment liberalization with sectoral limits, approval mechanisms, and specialized prudential supervision.

FEMA and the Non-Debt Instruments Rules provide the statutory and rules-based foundation, while DPIIT establishes the broader FDI policy and the RBI applies banking-specific regulatory oversight. The resulting framework provides meaningful opportunities for foreign participation, particularly in private-sector banking, while maintaining tighter controls over public-sector banks.

The principal task for future reform is not simply to raise or lower foreign ownership limits. Greater attention should be given to administrative coherence, regulatory predictability, digital compliance, supervisory coordination, and resilience to cross-border shocks. A framework that is transparent and predictable can attract long-term investment while preserving the capacity of Indian regulators to protect financial stability.

The evidence reviewed in this study supports a calibrated policy position. Foreign investment can complement domestic resources and contribute to innovation and competition, but the gains are most likely to be durable when the host-country regulatory system remains strong. India's future banking FDI policy should therefore pursue openness with safeguards rather than openness without conditions.

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